# **PACE Grant**

Children's Centre Thunder Bay Sister Margaret Smith Centre Thunder Bay Counselling Centre

# Agenda -

- Purpose of Today 10
- Video Why 20
- Triple P Story 15
- Lessons Learned 15
- Why EIP and Implementation Science 30
- ▶ Why DBT 10
- ▶ Why PACE 10
- ▶ Why NOW 10

# Purpose of Today

- Cause
  - We were told to
  - We want to
  - We believe it is part of effective process
- ▶ To educate
- To engage
- To gather input and feedback





# Lessons Learned Learned



#### **Current Trends in Mental Health Tx**

"A pessimist sees the difficulty in every opportunity, but the optimist sees the opportunity in every difficulty"

Sir Winston Churchill

- Good innovations don't sell themselves?
  - e.g., qwerty keyboard

#### **Current Trends in Mental Health Tx**

- ▶ Field is currently grappling with 2 main challenges:
  - 1. How to use Evidence-Informed Practices (EIP) in the field
  - 2. How to implement EIPs in an effective/ sustaining manner
- How to "marry" the science of EIPs with implementation science (also called knowledge translation)
- Need both components to enhance mental health service

#### Effectiveness of Usual Treatment

- Historical studies which looked at Treatment as Usual (TAU):
  - Bickman's Fort Bragg project
  - meta-analyses by Weiss and Weisz in 1990s
- Garland et al (2006)
  - practicing clinicians = eclectic
  - value therapeutic relationship, less therapy techniques
  - clinicians interested in research, but sceptical about utility
  - currently a "black box" regarding the content of services

#### Effectiveness of Usual Treatment

- Usual child Care Tx (Garland, Bickman, & Chorpita, 2010):
  - Children received lots of service
  - treatment lacked depth and specificity
  - Therapists were supportive and empathic
  - Client's ratings of therapeutic alliance were positive
  - Therapists not delivering active, directive, intensive intervention strategies common to EIP

#### **▶** ESTs: Initial Solution to the treatment problem

- manualized treatment program with efficacy (2 RCTs + independent researcher)
- Between 1990 and 1995, there were no citations in PsychInfo for EBP
- Eg., Triple P, Coping Cat, or SNAP

- Psychology definition of EBP:
  - "Evidence-based practice is the integration of the best available research with clinical expertise in the context of patient characteristics, culture, and preferences"
- Other disciplines have relatively similar definitions

#### Are EIPs really an improvement?

- Weisz, Jensen-Doss, & Hawley (2006)
  - Found 32 studies comparing ESTs and TAU (effectiveness study)
  - Effect size of .30 in favour of ESTs following treatment
  - 16 studies had 1-year follow-up and found ES= .38
  - Out of the 32 studies, the following pattern was observed
    - 6 had TAU > EST
    - 4 had TAU = EST
    - 22 had TAU

#### Implementation Science

- Majority of research monies goes to Tx models
  - 1% of Tx research monies looks at implementation
  - 99% on Tx models
- EIP + sound implementation = effectiveness
- EIP sound implementation = ineffectiveness

#### **Implementation Science**

- Implementation is not an event
- currently no consensus around a single conceptual implementation model
- Several stage models of implementation used
  - Fixsen et al (2009)
  - Rogers (2003)
  - Aarons, Hurlburt, Horwitz (2011)

- 11 common implementation factors (Durlak & Dupre, 2008):
  - Funding
  - Positive work climate
  - Shared decision-making
  - Co-ordination with other agencies
  - Formulation of tasks
  - Leadership
  - Program champions
  - Administrative support
  - Provider's skill proficiency
  - Training
  - Technical assistance

#### Implementing EIP: Important considerations

- Flexibility vs. Fidelity
  - Generalist settings: Practitioners feel EIP modification/flexiblity is preferred and necessary
  - Some question the need for adaptation high fidelity leads to better outcomes (Elliot & Mihalic, 2004; McHugo et al., 2007)
  - Flexibility within fidelity?
    - Mazzucchelli & Sanders (2010)
    - Beidas, Benjamin, Puleo, Edmunds, & Kendall (2010).

#### **▶ Implementing EIP: Important Considerations**

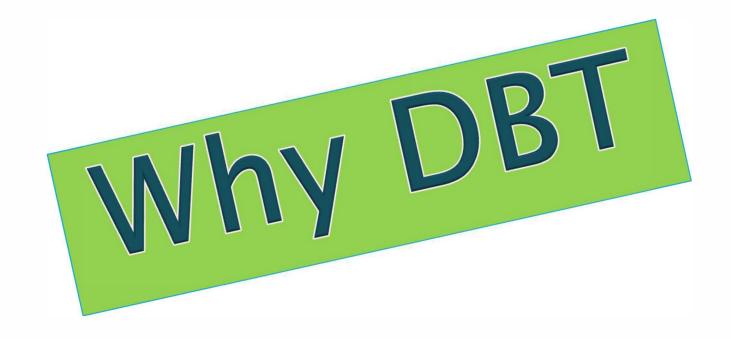
- Adapt EIP to meet client needs, but don't go beyond evidence base (Mazzucchelli & Sanders, 2010)
  - provide high quality training (80% proficiency)
  - educate regarding evidence base
  - provide population specific variants
  - program for process issues
  - provide comprehensive program materials
  - encourage the collection of clinical outcome data
  - promote self and peer evaluation and support
  - provide post training support
  - promote organizational support

#### Implementing EIP: Important considerations

- Training/Supervision Methods
  - Training without addressing contextual/ system variables is insufficient
  - Effective implementation occurs when therapists are trained + when the context supports behaviour change
  - Current gold standard of training in EIP includes a workshop, manual, and supervision

- **▶** Implementing EIP: Important considerations
  - Training/supervision methods
    - passive learning
    - active learning
      - Modelling
      - practice opportunities
      - building self-efficacy
      - self-monitoring
      - self-regulation
      - interaction among learners

- Implementing EIP: Important considerations
  - Training/supervision methods
    - proficiency in therapist skill ranged from 54% to 67% at post-training and at 42% for follow-up
    - After training, none of the participants reached proficiency in adherence
    - Therapist over rated their skill level in the EIP
    - Therapist self-report high levels of confidence in their skill after training



## Why DBT?

- Targeting most complex youth who present with:
  - Poor self-regulation
  - Anger/ aggression
  - Depression/ Suicide
  - addictions
- DBT provides a coherent and established model to address these youth
- DBT has considerable research behind it
- Ability to incorporate parents into treatment



People
Advancing
Change
through
Evidence

# **PACE**

- PACE is a new program from Centre of Excellence for Child and Youth Mental Health (Ottawa)
- PACE in first year of existence
- PACE designed to increase organizational capacity to implement EIPs
- PACE provides intensive training and support to organizations/ groups, not individuals

# **PACE**

- Thunder Bay core implementation team
- -Children's Centre Thunder Bay members
- -Sister Margaret Smith Centre members
- -Thunder Bay Counselling Centre members
- Submitted proposal to implement DBT as an interagency collaborative service model in October, 2011

# **PACE**

- ▶ 13 Ontario agencies applied to PACE, 6 were successful
- PACE provides training/support over a 3-year time period
  - Year 1 = planning/getting people ready
  - Year 2 = training/implementing/evaluating
  - Year 3 = maintaining/sustaining service to improve care
- ▶ Thunder Bay Core team began in January, 2012
- Core team training in Ottawa (February, 2012)



# Benefits of Working Together

- Accountability to clients, funders, boards
- Responsibility to deliver the best possible service
- More fact-based decision making
- Increasing complexity of clients needs
- Technology can supportive
- Improved system coordination
- Clinicians feel better, more effective, more supported,
- Takes pressure off supervisors to know everything